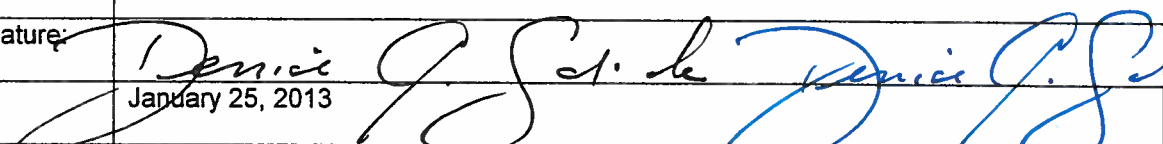


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**DISCLOSURE BY ELECTED PUBLIC EMPLOYEE  
OF TRAVEL EXPENSES SERVING A LEGITIMATE PUBLIC PURPOSE  
AS REQUIRED BY 930 CMR 5.08(2)(d)2-STATE ETHICS COMMISSION**

RECEIVED

	<b>ELECTED PUBLIC EMPLOYEE INFORMATION</b> 2013 JAN 25 PM 12:46
Name of elected public employee:	Denise Garlick
Title/ Position	State Representative
Agency/ Department	House of Representatives
Agency address:	State House, Room 236 Boston, MA 02133
Office phone:	617-722-2430
Office e-mail:	Denise.Garlick@mahouse.gov
<b>Write an X to confirm each statement.</b>	<p>I am filing this disclosure because:</p> <p><input checked="" type="checkbox"/> I am going to engage in an activity that serves a legitimate public purpose, i.e., it is intended to promote the interests of the Commonwealth, a county or a municipality; and</p> <p><input checked="" type="checkbox"/> A non-public entity (but not a lobbyist) has offered to reimburse, waive or pay travel expenses and costs worth more than \$50.</p>
	<b>ACTIVITY THAT SERVES A LEGITIMATE PUBLIC PURPOSE</b>
Describe the activity which is the reason for traveling.	Attending the Harvard Kennedy School program entitled "Shaping Healthcare Delivery Policy."
Describe your participation in the activity.	I will be a government official participating as a student in an executive education program for healthcare leaders.
Date, time and location of activity.	January 27 – February 1, 2013 Harvard Kennedy School/Executive Education 79 JFK Street Cambridge, MA 02138
Please explain how the activity will promote the interests of the Commonwealth, a county or a municipality.	This program is a professional development seminar which will better inform me as I represent my constituents (reportedly as much as 1 in 9 are employed in the healthcare field); and will prepare me for legislative discussions on the future of healthcare.

TRAVEL EXPENSES	
Identify the person or organization that offered to reimburse, waive or pay your travel expenses.	The Harvard Kennedy School has provided me with a \$3,750 scholarship which will be covering half of the cost of the program fee (\$7,500).
Address of person or organization.	Harvard Kennedy School/Executive Education 79 JFK Street Cambridge, MA 02138
Provide information in as much detail as possible:	<i>Itemization and explanation of amounts offered:</i>
Transportation:	<i>Air, train, bus, and taxi fare and rental car hire, etc.</i> N/A
Lodging:	<i>Overnight accommodations.</i> Included in program fee.
Meals:	<i>Breakfast, lunch, dinner, special events.</i> Included in program fee.
Admission:	<i>Registration, admission, tickets, etc.</i> \$3,750
Other (please list):	<i>Refreshment, instruction, materials, entertainment, etc.</i> Included in program fee.
Total:	\$3,750
Write an X beside any relevant statement.	<input type="checkbox"/> I have attached the relevant itinerary. <input checked="" type="checkbox"/> I have attached the relevant agenda.
For the exemption to apply, check off <u>both</u> statements.	Having disclosed the facts above, I determine that:  <input checked="" type="checkbox"/> Acceptance of the reimbursement, waiver or payment of travel expenses will serve a legitimate public purpose i.e., it will promote the interests of the Commonwealth, a county or a municipality; AND  <input checked="" type="checkbox"/> Such public purpose outweighs any special non-work related benefit to me or to the person providing the reimbursement, waiver or payment.
Employee signature:	
Date:	January 25, 2013

Attach additional pages if necessary.

Elected state or county employees – file with the State Ethics Commission.

Members of the General Court – file with the House or Senate clerk or the State Ethics Commission.

Elected municipal employee – file with the City Clerk or Town Clerk.

Elected regional school committee member – file with the clerk or secretary of the committee.



**HARVARD Kennedy School**  
*Executive Education*

**NEW!**

## **EXECUTIVE EDUCATION PROGRAM FOR**

**JANUARY 27–FEBRUARY 1, 2013**

# **HEALTHCARE LEADERS**



DON BERWICK



SHEILA BURKE



ASHISH JHA



KATHERINE BAICKER



DAVID BLUMENTHAL



ELLEN ZANE



THOMAS GLYNN  
FACULTY CO-CHAIR



AMITABH CHANDRA  
FACULTY CO-CHAIR

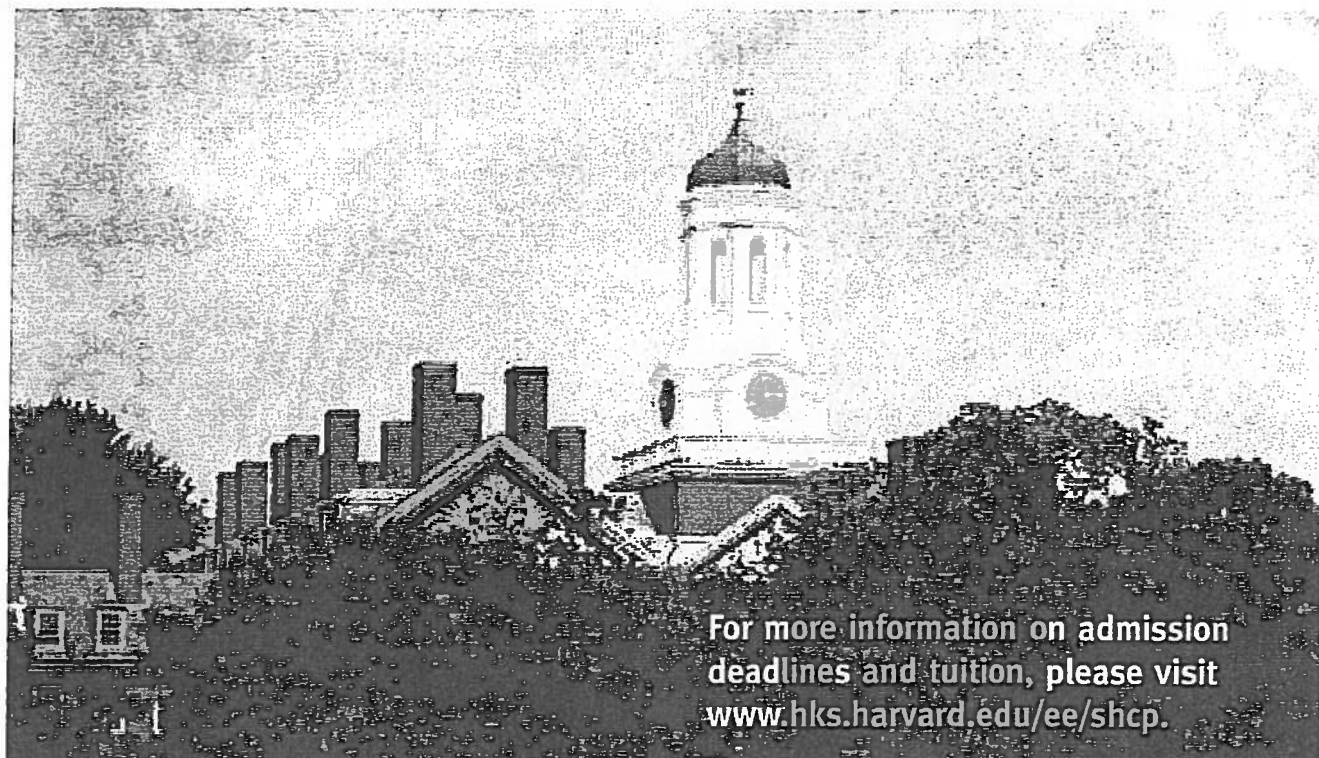
### **Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change**

American healthcare is changing. Understanding, managing, and leveraging change in the healthcare sector are at the center of Harvard Kennedy School's newest Executive Education program. Spend a week at Harvard collaborating with fellow healthcare leaders to create your own roadmap for change in healthcare.

ENGAGE WITH THE NATION'S TOP HEALTHCARE EXPERTS

[www.hks.harvard.edu/ee/shcp](http://www.hks.harvard.edu/ee/shcp)





For more information on admission  
deadlines and tuition, please visit  
[www.hks.harvard.edu/ee/shcp](http://www.hks.harvard.edu/ee/shcp).

**Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change** is a new Harvard Kennedy School Executive Education program that will bring together leaders in healthcare from the public, private, and nonprofit sectors to explore the myriad issues and opportunities within the industry and increase their preparedness for change in American healthcare.

Leaders with active roles in all areas of American healthcare should consider applying, including:

- » Physicians
- » Hospital administrators
- » Medical device manufacturers
- » Health insurance executives
- » Pharmaceutical and life science executives
- » Government officials
- » Community Health Center directors

Admission is competitive and will be based on professional achievement and organizational responsibility. All admitted participants will receive a certificate from Harvard Kennedy School upon successful completion of the one-week program.

## THE CURRICULUM

**Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change** offers a more in-depth interaction on the latest developments in healthcare policy than a large industry conference can provide. The intensive week-long curriculum explores new approaches to leadership, allowing participants to emerge with a roadmap for managing high-cost cases, aligning incentives, and delivering innovative care.

<p>Sunday, January 27</p> <p><b><i>The Current Policy Environment</i></b> Amitabh Chandra</p> <p>Monday, January 28</p> <p><b><i>Changing Environment</i></b>  <b><i>Transforming Delivery Systems</i></b> Donald Berwick</p> <p><b><i>Lessons from Innovative Delivery Systems</i></b> Donald Berwick</p> <p><b><i>Turnaround Case Study</i></b> Thomas Glynn</p> <p><b><i>The Changing Political Environment</i></b> Sheila Burke</p> <p><b><i>The Massachusetts Experiment: Past, Present, and Future</i></b> Timothy Murphy, David Cutler</p>	<p>Tuesday, January 29</p> <p><b><i>New Revenue Dynamics</i></b> <b><i>Opportunities and Challenges for Medicare</i></b> Meredith Rosenthal</p> <p><b><i>Opportunities and Challenges for Medicaid</i></b> Katherine Baicker</p> <p><b><i>Innovative Payment Models from Private Payers</i></b> Ashish Jha</p> <p><b><i>A Successful Model Case Study</i></b> Thomas Glynn</p> <p>Wednesday, January 30</p> <p><b><i>Reducing Costs By Changing Service Delivery Models</i></b>  <b><i>Strategy I: Strategic Triangle</i></b> Herman "Dutch" Leonard</p> <p><b><i>Strategy II: Incentives for Excellence Case Study</i></b> Herman "Dutch" Leonard</p> <p><b><i>Managing High Cost Cases</i></b> Timothy Ferris</p> <p><b><i>Shaping Clinical Change Case Study</i></b> Amitabh Chandra</p>	<p>Thursday, January 31</p> <p><b><i>Change Management and Performance Management</i></b>  <b><i>Performance Management I: Case Study</i></b> Robert Behn</p> <p><b><i>Performance Management II</i></b> Robert Behn</p> <p><b><i>Managing Change</i></b> Ellen Zane</p> <p><b><i>IT and Change Management</i></b> David Blumenthal</p> <p>Friday, February 1</p> <p><b><i>Leadership in Healthcare Delivery</i></b>  <b><i>Leadership in Healthcare Delivery Case Study</i></b> Thomas Glynn</p>
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*Faculty and schedule subject to change.*

## MEET THE FACULTY

- » **Don Berwick, MD, MPP:** former Administrator of the Centers for Medicare & Medicaid Services, and former President & CEO of the Institute for Healthcare Improvement
  - » **David Blumenthal, MD, MPP:** former National Coordinator for Health Information Technology under President Barack Obama and recently named President of The Commonwealth Fund
  - » **Katherine Baicker, PhD:** Professor of Health Economics at the Harvard School of Public Health; served as Member of the President Bush's Council of Economic Advisers, and currently serves on the Congressional Budget Office's Panel of Health Advisers and as Commissioner of MedPAC (Medicare Payment Advisory Commission)
  - » **Sheila Burke, RN, MPA:** served as Chief of Staff to former senate Majority Leader Bob Dole, and spent seven years as a member of MedPAC
  - » **David Cutler, PhD:** Senior Adviser to President Obama's re-election campaign and recently named one of the 30 people who could have a powerful impact on healthcare by *Modern Healthcare*
  - » **Amitabh Chandra, PhD:** Professor of Public Policy and Director of Health Policy Research at the Harvard Kennedy School; served as Massachusetts Special Commissioner on Provider Price Reform, is a consultant to the Institute of Medicine, and currently serves on the Congressional Budget Office's Panel of Health Advisers
- 
- » **Thomas Glynn, PhD:** former COO at Partners Healthcare, a network of Harvard teaching hospitals and health centers, for 14 years
  - » **Ashish Jha, MD, MPH:** Associate Professor of Health Policy at the Harvard School of Public Health; serves as a Senior Advisor to the Under Secretary for Health of the Veterans Health Administration, focusing on clinical quality and patient safety
  - » **Tim Murphy, MPP:** former Massachusetts Secretary of Health and Human Services under Governor Mitt Romney
  - » **Meredith Rosenthal, PhD:** Professor of Health Economics and Policy in the Department of Health Policy and Management at the Harvard School of Public Health
  - » **Herman "Dutch" Leonard, PhD:** George F. Baker Jr. Professor of Public Management at Harvard Kennedy School and a former member of the board of directors of Harvard Pilgrim Health Care, a 1-million-member Massachusetts HMO
  - » **Ellen Zane:** former President & Chief Executive Officer of Tufts Medical Center and the Floating Hospital for Children



**HARVARD Kennedy School**  
*Executive Education*

79 JFK Street Cambridge, MA 02138 USA 617-496-0484 [hks\\_execed@harvard.edu](mailto:hks_execed@harvard.edu)



**DRAFT SHAPING HEALTHCARE DELIVERY POLICY**  
**January 27 - February 1, 2013**

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday
1/27/2013	1/28/2013	1/29/2013	1/30/2013	1/31/2013	2/1/2013
	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Study Groups	Breakfast Through Forum Cdn 7:00 - 9:00 am 8:00 - 9:00 am Study Groups	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Breakfast Forum Café
	<b>CHANGING ENVIRONMENT</b>	<b>NEW REVENUE DYNAMICS</b>	<b>REDUCING COSTS BY CHANGING SERVICE DELIVERY MODELS</b>	<b>CHANGE MANAGEMENT AND PERFORMANCE MANAGEMENT</b>	<b>LEADERSHIP IN HEALTHCARE DELIVERY</b>
	9:00 - 10:30 am Transforming Delivery Systems	9:00 - 10:30 am Opportunities and Challenges for Medicare	9:00 - 10:30 am Strategy I Case: Incentives for Excellence at Colorado State Hospital Herman "Dutch" Leonard	9:00 - 10:30 am Performance Management I Case: Clistat Robert Behn	9:00 - 10:30 am Case Children's Hospital and Clinics (A) Sheila Burke, RN
	Donald Berwick, MD Break 10:30 - 11:00 am 11:00 - 12:30 pm	Meredith Rosenthal Break 10:30 - 11:00 am 11:00 - 12:30 pm	Break 10:30 - 11:00 am 11:00 - 12:30 pm	Break 10:30 - 11:00 am 11:00 - 12:30 pm	Break 10:30 - 11:00 am 11:00 - 12:30 pm
	Lessons from Innovative Delivery Systems	Opportunities and Challenges for Medicaid	Strategy II Strategy for Healthcare Organizations	Performance Management II Case	WRAP-UP AND CLOSING CEREMONY
	<b>Soldiers Field Park</b> 12:00 - 1:00 pm Orientation	Katherine Batchler 12:30 - 1:30 pm Lunch NYE A,B	Herman "Dutch" Leonard 12:30 - 2:00 pm Lunch - Bob Bleddon Speaker NYE A,B	Robert Behn 12:30 - 1:30 pm Lunch NYE A,B	Chandra 12:30 PM Lunch on Crimson Cash and Departure
	1:30 - 3:00 pm	1:30 - 3:00 pm	2:00 - 3:30 pm	1:30 - 3:00 pm	
	Turnaround Case: Jennette Clough at Mt. Auburn Hospital Sheila Burke, RN	Innovative Payment Models from Private Payers	Managing High Cost Cases	Managing Change	
	Break 3:00 - 3:15 pm 3:15 - 4:45 pm	Ashish Jha, MD Break 3:00 - 3:30 pm 3:30 - 5:00 pm	Timothy Ferris, MD Break 3:30 - 4:00 pm 4:00 - 5:30 pm	Ellen Zane Break 3:00 - 3:30 pm 3:30 - 5:00 pm	
	The Changing Political Environment	A Successful Model Case: Partners In Health: The PACT Project	Case: Shaping Clinical Change at Intermountain Healthcare	IT and Change Management	
	Sheila Burke, RN Break 4:45 - 5:00 pm 5:00 - 6:00 pm The Massachusetts Experiment: Past, Present and Future Timothy Murphy/David Cutler 6:00 - 8:00 pm Dinner	Amitabh Chandra 6:00 - 7:30 pm Dinner	Amitabh Chandra 6:00 - 7:30 pm Dinner	David Blumenthal, MD 6:00 - 9:00 pm Cocktail Reception and Dinner	
	Amitabh Chandra 5:00 - 6:00 pm Cocktail Reception	6:00 - 8:00 pm Dinner	6:00 - 7:30 pm Dinner	6:00 - 9:00 pm Cocktail Reception and Dinner	
	Alison Dining Room	Alison Dining Room	Alison Dining Room	Harvard Faculty Club	

All classes are in Welner Auditorium and meals at Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138 unless otherwise noted