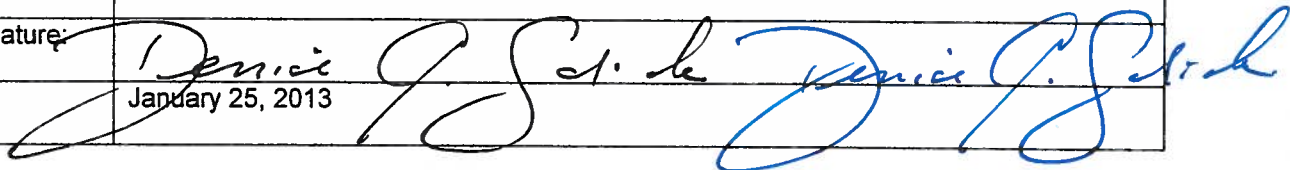


566

**DISCLOSURE BY ELECTED PUBLIC EMPLOYEE
OF TRAVEL EXPENSES SERVING A LEGITIMATE PUBLIC PURPOSE
AS REQUIRED BY 930 CMR 5.08(2)(d)2-STATE ETHICS COMMISSION**

RECEIVED

	ELECTED PUBLIC EMPLOYEE INFORMATION	2013 JAN 25 PM 12:46
Name of elected public employee:	Denise Garlick	
Title/ Position	State Representative	
Agency/ Department	House of Representatives	
Agency address:	State House, Room 236 Boston, MA 02133	
Office phone:	617-722-2430	
Office e-mail:	Denise.Garlick@mahouse.gov	
Write an X to confirm each statement.	I am filing this disclosure because: ☒ I am going to engage in an activity that serves a legitimate public purpose, i.e., it is intended to promote the interests of the Commonwealth, a county or a municipality; and ☒ A non-public entity (but not a lobbyist) has offered to reimburse, waive or pay travel expenses and costs worth more than \$50.	
	ACTIVITY THAT SERVES A LEGITIMATE PUBLIC PURPOSE	
Describe the activity which is the reason for traveling.	Attending the Harvard Kennedy School program entitled "Shaping Healthcare Delivery Policy."	
Describe your participation in the activity.	I will be a government official participating as a student in an executive education program for healthcare leaders.	
Date, time and location of activity.	January 27 – February 1, 2013 Harvard Kennedy School/Executive Education 79 JFK Street Cambridge, MA 02138	
Please explain how the activity will promote the interests of the Commonwealth, a county or a municipality.	This program is a professional development seminar which will better inform me as I represent my constituents (reportedly as much as 1 in 9 are employed in the healthcare field); and will prepare me for legislative discussions on the future of healthcare.	

	TRAVEL EXPENSES
Identify the person or organization that offered to reimburse, waive or pay your travel expenses.	The Harvard Kennedy School has provided me with a \$3,750 scholarship which will be covering half of the cost of the program fee (\$7,500).
Address of person or organization.	Harvard Kennedy School/Executive Education 79 JFK Street Cambridge, MA 02138
Provide information in as much detail as possible:	<i>Itemization and explanation of amounts offered:</i>
Transportation:	<i>Air, train, bus, and taxi fare and rental car hire, etc.</i> N/A
Lodging:	<i>Overnight accommodations.</i> Included in program fee.
Meals:	<i>Breakfast, lunch, dinner, special events.</i> Included in program fee.
Admission:	<i>Registration, admission, tickets, etc.</i> \$3,750
Other (please list):	<i>Refreshment, instruction, materials, entertainment, etc.</i> Included in program fee.
Total:	\$3,750
Write an X beside any relevant statement.	___ I have attached the relevant itinerary. __X__ I have attached the relevant agenda.
For the exemption to apply, check off <u>both</u> statements.	Having disclosed the facts above, I determine that: __X__ Acceptance of the reimbursement, waiver or payment of travel expenses will serve a legitimate public purpose i.e., it will promote the interests of the Commonwealth, a county or a municipality; AND __X__ Such public purpose outweighs any special non-work related benefit to me or to the person providing the reimbursement, waiver or payment.
Employee signature:	
Date:	January 25, 2013

Attach additional pages if necessary.

Elected state or county employees – file with the State Ethics Commission.

Members of the General Court – file with the House or Senate clerk or the State Ethics Commission.

Elected municipal employee – file with the City Clerk or Town Clerk.

Elected regional school committee member – file with the clerk or secretary of the committee.



HARVARD Kennedy School
Executive Education

NEW!

EXECUTIVE EDUCATION PROGRAM FOR

JANUARY 27–FEBRUARY 1, 2013

HEALTHCARE LEADERS



DON BERWICK



SHEILA BURKE



ASHISH JHA



KATHERINE BAICKER



DAVID BLUMENTHAL



ELLEN ZANE



THOMAS GLYNN
FACULTY CO-CHAIR



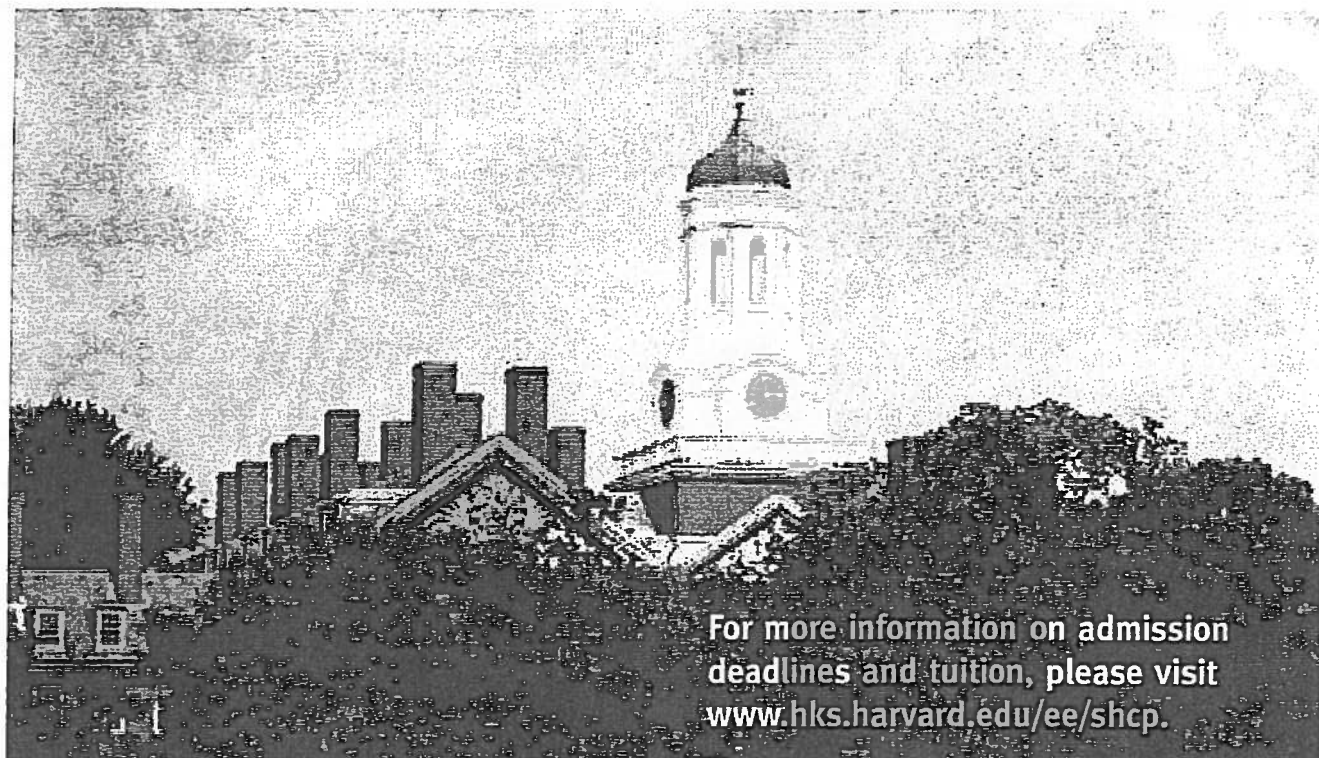
AMITABH CHANDRA
FACULTY CO-CHAIR

Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change

American healthcare is changing. Understanding, managing, and leveraging change in the healthcare sector are at the center of Harvard Kennedy School's newest Executive Education program. Spend a week at Harvard collaborating with fellow healthcare leaders to create your own roadmap for change in healthcare.

ENGAGE WITH THE NATION'S TOP HEALTHCARE EXPERTS

www.hks.harvard.edu/ee/shcp



For more information on admission
deadlines and tuition, please visit
www.hks.harvard.edu/ee/shcp.

Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change is a new Harvard Kennedy School Executive Education program that will bring together leaders in healthcare from the public, private, and nonprofit sectors to explore the myriad issues and opportunities within the industry and increase their preparedness for change in American healthcare.

Leaders with active roles in all areas of American healthcare should consider applying, including:

- » Physicians
- » Hospital administrators
- » Medical device manufacturers
- » Health insurance executives
- » Pharmaceutical and life science executives
- » Government officials
- » Community Health Center directors

Admission is competitive and will be based on professional achievement and organizational responsibility. All admitted participants will receive a certificate from Harvard Kennedy School upon successful completion of the one-week program.

THE CURRICULUM

Shaping Healthcare Delivery Policy: Understanding the Challenges, Managing the Change offers a more in-depth interaction on the latest developments in healthcare policy than a large industry conference can provide. The intensive week-long curriculum explores new approaches to leadership, allowing participants to emerge with a roadmap for managing high-cost cases, aligning incentives, and delivering innovative care.

Sunday, January 27	Tuesday, January 29	Thursday, January 31
<i>The Current Policy Environment</i> Amitabh Chandra	<i>New Revenue Dynamics Opportunities and Challenges for Medicare</i> Meredith Rosenthal	<i>Change Management and Performance Management</i> <i>Performance Management I: Case Study</i> Robert Behn
Monday, January 28	<i>Opportunities and Challenges for Medicaid</i> Katherine Baicker	<i>Performance Management II</i> Robert Behn
<i>Changing Environment Transforming Delivery Systems</i> Donald Berwick	<i>Innovative Payment Models from Private Payers</i> Ashish Jha	<i>Managing Change</i> Ellen Zane
<i>Lessons from Innovative Delivery Systems</i> Donald Berwick	<i>A Successful Model Case Study</i> Thomas Glynn	<i>IT and Change Management</i> David Blumenthal
<i>Turnaround Case Study</i> Thomas Glynn	Wednesday, January 30	Friday, February 1
<i>The Changing Political Environment</i> Sheila Burke	<i>Reducing Costs By Changing Service Delivery Models</i> <i>Strategy I: Strategic Triangle</i> Herman "Dutch" Leonard	<i>Leadership in Healthcare Delivery</i> <i>Leadership in Healthcare Delivery Case Study</i> Thomas Glynn
<i>The Massachusetts Experiment: Past, Present, and Future</i> Timothy Murphy, David Cutler	<i>Strategy II: Incentives for Excellence Case Study</i> Herman "Dutch" Leonard	
	<i>Managing High Cost Cases</i> Timothy Ferris	
	<i>Shaping Clinical Change Case Study</i> Amitabh Chandra	

Faculty and schedule subject to change.

MEET THE FACULTY

- » **Don Berwick, MD, MPP:** former Administrator of the Centers for Medicare & Medicaid Services, and former President & CEO of the Institute for Healthcare Improvement
 - » **David Blumenthal, MD, MPP:** former National Coordinator for Health Information Technology under President Barack Obama and recently named President of The Commonwealth Fund
 - » **Katherine Baicker, PhD:** Professor of Health Economics at the Harvard School of Public Health; served as Member of the President Bush's Council of Economic Advisers, and currently serves on the Congressional Budget Office's Panel of Health Advisers and as Commissioner of MedPAC (Medicare Payment Advisory Commission)
 - » **Sheila Burke, RN, MPA:** served as Chief of Staff to former senate Majority Leader Bob Dole, and spent seven years as a member of MedPAC
 - » **David Cutler, PhD:** Senior Adviser to President Obama's re-election campaign and recently named one of the 30 people who could have a powerful impact on healthcare by *Modern Healthcare*
 - » **Amitabh Chandra, PhD:** Professor of Public Policy and Director of Health Policy Research at the Harvard Kennedy School; served as Massachusetts Special Commissioner on Provider Price Reform, is a consultant to the Institute of Medicine, and currently serves on the Congressional Budget Office's Panel of Health Advisers
-
- » **Thomas Glynn, PhD:** former COO at Partners Healthcare, a network of Harvard teaching hospitals and health centers, for 14 years
 - » **Ashish Jha, MD, MPH:** Associate Professor of Health Policy at the Harvard School of Public Health; serves as a Senior Advisor to the Under Secretary for Health of the Veterans Health Administration, focusing on clinical quality and patient safety
 - » **Tim Murphy, MPP:** former Massachusetts Secretary of Health and Human Services under Governor Mitt Romney
 - » **Meredith Rosenthal, PhD:** Professor of Health Economics and Policy in the Department of Health Policy and Management at the Harvard School of Public Health
 - » **Herman "Dutch" Leonard, PhD:** George F. Baker Jr. Professor of Public Management at Harvard Kennedy School and a former member of the board of directors of Harvard Pilgrim Health Care, a 1-million-member Massachusetts HMO
 - » **Ellen Zane:** former President & Chief Executive Officer of Tufts Medical Center and the Floating Hospital for Children



HARVARD Kennedy School

Executive Education

79 JFK Street Cambridge, MA 02138 USA 617-496-0484 hks_execed@harvard.edu



January 27 - February 1, 2013

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday
1/27/2013	1/28/2013	1/29/2013	1/30/2013	1/31/2013	2/1/2013
	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Study Groups	8:00 - 9:00 am Breakfast Forum Cafe
	CHANGING ENVIRONMENT	NEW REVENUE DYNAMICS	REDUCING COSTS BY CHANGING SERVICE DELIVERY MODELS	CHANGE MANAGEMENT AND PERFORMANCE MANAGEMENT	LEADERSHIP IN HEALTHCARE DELIVERY
	9:00 - 10:30 am Transforming Delivery Systems	9:00 - 10:30 am Opportunities and Challenges for Medicare	9:00 - 10:30 am Strategy I Case: Incentives for Excellence at Colorado State Hospital Herman "Dutch" Leonard Break: 10:30 - 11:00 am 11:00 - 12:30 pm	9:00 - 10:30 am Performance Management I Case: CitiStat Robert Behn Break: 10:30 - 11:00 am 11:00 - 12:30 pm	9:00 - 10:30 am Case Children's Hospital and Clinics (A) Shella Burke, RN Break: 10:30 - 11:00 am 11:00 - 12:30 pm
	Donald Berwick, MD Break: 10:30 - 11:00 am 11:00 - 12:30 pm	Meredith Rosenthal Break: 10:30 - 11:00 am 11:00 - 12:30 pm			
	Lessons from Innovative Delivery Systems	Opportunities and Challenges for Medicaid	Strategy II Strategy for Healthcare Organizations	Performance Management II Case	WRAP-UP AND CLOSING CEREMONY
	Donald Berwick, MD 12:30 - 1:30 pm Lunch NYE A,B	Katherine Becker 12:30 - 1:30 pm Lunch NYE A,B	Herman "Dutch" Leonard 12:30 - 2:00 pm Lunch - Bob Blendon Speaker NYE A,B	Robert Behn 12:30 - 1:30 pm Lunch NYE A,B	Chandra 12:30 PM Lunch on Crimson Cash and Departure
	1:30 - 3:00 pm	1:30 - 3:00 pm	2:00 - 3:30 pm	1:30 - 3:00 pm	
	Turnaround Case: Jeannette Clough at Mt. Auburn Hospital Shella Burke, RN	Innovative Payment Models from Private Payers	Managing High Cost Cases	Managing Change	
	Break: 3:00 - 3:15 pm 3:15 - 4:45 pm	Ashish Jha, MD Break: 3:00 - 3:30 pm 3:30 - 5:00 pm	Timothy Ferris, MD Break: 3:30 - 4:00 pm 4:00 - 5:30 pm	Ellen Zane Break: 3:00 - 3:30 pm 3:30 - 5:00 pm	
	The Changing Political Environment	A Successful Model Case: Partners in Health: The PACT Project	Shaping Clinical Change at Intermountain Healthcare	IT and Change Management	
	Shella Burke, RN Break: 4:45 - 5:00 pm 5:00 - 6:00 pm	Amitabh Chandra	Amitabh Chandra	David Blumenthal, MD	
	The Massachusetts Experiment: Past, Present and Future	FREE EVENING	FREE EVENING	FREE EVENING	
	Timothy Murphy/David Cutler 6:00 - 8:00 pm Dinner	6:00 - 7:30 pm	6:00 - 7:30 pm	6:00 - 9:00 pm	
	Allison Dining Room	Alison Dining Room	Dinner	Cocktail Reception and Dinner	Harvard Faculty Club

All classes are in Welner Auditorium and meals at Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138 unless otherwise noted