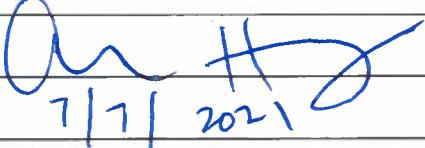


**DISCLOSURE BY ELECTED PUBLIC EMPLOYEE
OF TRAVEL EXPENSES SERVING A LEGITIMATE PUBLIC PURPOSE
AS REQUIRED BY 930 CMR 5.08(2)(d)2.**

ELECTED PUBLIC EMPLOYEE INFORMATION		RECEIVED STATE ETHICS COMMISSION 2021 JUL 12 PM 1:55
Name of elected public employee:	Andrea Harrington	
Title/ Position	District Attorney	
Agency/ Department	Berkshire District Attorney's Office	
Agency address:	7 North Street, Pittsfield, MA 01201	
Office phone:	413-443-5951	
Office e-mail:	Andrea.Harrington@mass.gov Susan.M.Deeley@mass.gov	
Write an X to confirm each statement.	<p>I am filing this disclosure because:</p> <p><input type="checkbox"/> I am going to engage in an activity that serves a legitimate public purpose, i.e., it is intended to promote the interests of the Commonwealth, a county or a municipality; and</p> <p><input checked="" type="checkbox"/> A non-public entity (but not a lobbyist) has offered to reimburse, waive or pay travel expenses and costs worth more than \$50.</p>	
ACTIVITY THAT SERVES A LEGITIMATE PUBLIC PURPOSE		
Describe the activity which is the reason for traveling.	I will be attending the Civic Action Project Collaborative (CAP Collaborative)	
Describe your participation in the activity.	I will be attending an 8 week course requiring travel once per week. I will be participating in a cross training program with other government officials and corporate leaders.	
Date, time and location of activity.	8 week course requiring travel to Boston once per week: 9/9-9/10/21; 9/17/21; 9/23/21; 9/30/21; 10/7/21; 10/14/21; 10/21/21; 10/28/21 (one overnight) 8 classes running 3pm-9pm	
Please explain how the activity will promote the interests of the Commonwealth, a county or a municipality.	CAP Collaborative will aid in the discussion and understanding of important topics such as public safety, social justice, economic equity and diversity. I am interested in effective new approaches and connecting with other leaders to bring effective strategies to Berkshire County.	

TRAVEL EXPENSES	
Identify the person or organization that offered to reimburse, waive or pay your travel expenses.	The Civic Action Project (CAP) is a 501c3 non profit organization. CAP collaborative is a government/corporate educational cross training program to support and encourage diversity within the government and corporate work environment.
Address of person or organization.	Civic Action Project, Inc. 39 Merrill Road Watertown, MA 024
Provide information in as much detail as possible:	Itemization and explanation of amounts offered:
Transportation:	Air, train, bus, and taxi fare and rental car hire, etc. NO REIMBURSEMENT FOR TRAVEL
Lodging:	Overnight accommodations. One night lodging at Warren Conference Center, Ashland, MA on September 9, 2021 @ \$250.00
Meals:	Breakfast, lunch, dinner, special events. 8 Meals (dinner) @ \$50 / meal ; 1 Breakfast @ \$25 \$425.00 approximate total
Admission:	Registration, admission, tickets, etc. No tuition for government/public sector
Other (please list):	Refreshment, instruction, materials, entertainment, etc. Other refreshment/snacks @ \$100
Total:	\$775.00
Write an X beside any relevant statement.	<p><input checked="" type="checkbox"/> I have attached the relevant itinerary. *full itinerary not available at this time</p> <p><input type="checkbox"/> I have attached the relevant agenda.</p> <p>** an overview of the program is attached</p>
For the exemption to apply, check off both statements.	Having disclosed the facts above, I determine that:
	<p><input checked="" type="checkbox"/> Acceptance of the reimbursement, waiver or payment of travel expenses will serve a legitimate public purpose i.e., it will promote the interests of the Commonwealth, a county or a municipality; AND</p> <p><input checked="" type="checkbox"/> Such public purpose outweighs any special non-work related benefit to me or to the person providing the reimbursement, waiver or payment.</p>
Employee signature:	
Date:	7/7/2021

Attach additional pages if necessary.

Elected state or county employees – file with the State Ethics Commission.

Members of the General Court – file with the House or Senate clerk or the State Ethics Commission.

Elected municipal employee – file with the City Clerk or Town Clerk.

Elected regional school committee member – file with the clerk or secretary of the committee.

The CAP Collaborative is a unique government and corporate “Educational Cross-Training Program” premised on the considerable appetite, and need, to break down barriers and misunderstandings between leadership of the Public and Private sectors.

GOALS:

- **DEVELOP LONG-TERM WORKING RELATIONSHIPS**
- **PROMOTE THE DEVELOPMENT OF GOOD PUBLIC POLICY**
- **FACILITATE THE OFTEN CHALLENGING TRANSITION FROM ONE SECTOR TO THE OTHER**
- **SUPPORT AND ENCOURAGE DIVERSITY WITHIN THE NEXT GENERATION OF LEADERSHIP RANKS**

PROGRAM:

Starting in the Fall of 2021, The CAP Collaborative, Co-Chaired by US Senator Edward Markey and Suffolk Construction CEO John Fish, will host ten senior government leaders and ten senior corporate leaders (Executive Fellows), to an 8 week (once a week) “Educational Cross-Training” program that will explore the synergy and constraints of these two very different sectors.

The CAP Collaborative will help public sector leadership appreciate the difficulty of keeping a business profitable – with the added impact of taxes, regulators, communities, and government mandates. Conversely, private sector leaders will learn to appreciate the enormous pressure on policymakers from their constituents, donors, social media, conflicting ideologies, lobbyists, and limited resources.

The CAP COLLABORATIVE

Corporate - Government “Cross-training”

“Most Corporate Leaders Have Never Read the Constitution; and Most Government Leaders Have Never Read A Balance Sheet.”

Public-Private Partnerships have become a cliché, but with trust in government and institutional leadership broken, these alliances are now more essential than ever. Cost effective policies in transportation, affordable housing, healthcare, climate, tax policy and education for the Commonwealth are not merely important for the common good, but essential for the future growth of our economy. After this recent period of divisiveness and rancor, a model for pragmatic collaboration and a renewal of trust is desperately needed.

BACKGROUND: The Civic Action Project (“CAP”), a 501c3 charitable nonprofit, began three years ago with the CAP Fellowship Program. With a focus (50% +) on diverse students, each summer, CAP accepts 20 graduate students in public policy, pays each a stipend of \$6k for a 12-week summer program, and matches them with internships as varied as the offices of the State Senate President, Boston City Council President, Blue Cross Blue Shield, the Federal Reserve Bank, State Sec. of Transportation, SEIU, Mass Immigration & Refugee Assistance, Mass Business Roundtable, among many others.

One day each week CAP Fellows meet for a day of roundtable discussion with our “faculty” -- practitioners such as Deval Patrick, Doug Foy, Michelle Wu, Brian McGrory, Rachael Rollins, Doug Rubin, Segun Idowu, Shirley Leung, Bob Rivers, among others. Rather than a deep dive on policy, the focus is on “how to win”: How to use data, polling, media, strategic partners, online fund-raising, the legislative process, and all the other tools of public policy-making to develop winning strategies. CAP Fellows is partially funded by The Boston Foundation, Barr Foundation, Eastern Bank, UMass and Northeastern.

CAP COLLABORATIVE: The CAP Collaborative is a unique government/corporate cross-training program premised on the considerable appetite, and need, to break down barriers and misunderstandings between leadership of the public and private sectors; to develop long-term working relationships; to promote the development of good public policy; to facilitate the often challenging transition from one sector to the other; and to support and encourage diversity within the next generation of leadership ranks.

Program: Starting in the fall of 2021, the CAP Collaborative, Co-Chaired by US Senator Edward Markey and Suffolk Construction CEO John Fish, will invite ten senior government leaders and ten senior corporate leaders (Executive Fellows), to a 8 week (once a week) “cross-training” program that will explore the synergy and constraints of these two very different sectors.

The CAP Collaborative will help public sector leadership appreciate the difficulty of keeping a business profitable – with the added impact of taxes, regulators, communities, and government mandates. Conversely, private sector leaders will learn to appreciate the enormous pressure on

policymakers from their constituents, donors, social media, conflicting ideologies, lobbyists, and limited resources.

We will ask how we can find a common agenda on topics of shared interest, such as affordable housing, healthcare, tax policy and transportation.

Each session will have speakers immersed in either side of the public-private divide, and focus on successful (or failed) collaborative case studies, major policy issues like climate, economic equity, education, healthcare and infrastructure. Discussion will be facilitated in a Jefferson Dinner format.

Participants: Selection of the twenty Executive Fellows of the CAP Collaborative cohort will be corporate and government nominees, with a focus on next-generation, rising leadership in both the C-Suite and the government, with a strong focus on diversity. It will include Mayors, state legislators, Commissioners, senior state administrative and Congressional staff--joining corporate CEOs, COOs, CFOs and regional directors of national and international companies, and/or rising stars who are clearly on their way to these positions. We will match seniority of leadership within the cohorts and with the speakers, both to encourage participation and to make common cause more plausible.

Committed participants to date are Kendalle Burlin O'Connell, President of Mass Biotech Council and Mike Kennealy, Mass Secretary of Housing and Economic Development.

Network: Over time, the CAP Collaborative will build a network of government and corporate officials with greater understanding of the challenges and opportunities of collaboration. The CAP Collaborative thereafter will create an alumni network with regular gatherings that will allow the relationships and networking to grow over the years, embedding public-private partnerships, diversity and trust into the fabric of policy-making in the Commonwealth.

Cost: Each corporate Fellow on the CAP Collaborative is \$10,000, paid by participating corporate partners. We seek a sponsor(s) for the ten government Fellows.
